GRAHAM

PPN 06/21 Carbon Reduction Plan 2023

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PPN 06/21 Carbon Reduction Plan

This document outlines the Carbon Reduction Plan for John Graham Holdings Ltd (Trading as GRAHAM) in response to Public Procurement Notice (PPN 06/21).

Supplier name: GRAHAM

This Carbon Reduction Plan relates to John Graham Holdings Ltd (Trading as GRAHAM) and all of its subsidiaries.

Publication date: 26th September 2023

Commitment to achieving **Net Zero**

In 2021 GRAHAM committed to achieving Net Zero across our full value chain by 2040 (Scope 1,2 & 3). In addition, we also committed to a near term target of Net Zero Emissions by 2030 (scope 1 and 2).

Following updates in industry guidance and scientific research we have also now reinforced our commitment toward net zero by committing to a minimum absolute GHG reduction of 50% by 2030 from a 2021/22 base year (scope 1 & 2). We believe that our commitments alian with the latest climate science and support the urgent global action needed to decarbonise industry.

Our commitment to achieving Net Zero has been set out within our Environmental Sustainability Strategy "Constructing a Sustainable Future". The Strategy sets out our vision and ambition for net zero across our entire value chain and includes specific priority areas as well as short and longterm actions dedicated toward our overarching net zero ambition.

KEY PRIORITY AREAS IDENTIFIED TO SUPPORT OUR TRANSITION TO NET ZERO







Net Zero Buildings and Infrastrucure



Sustainability **Communications and** Campaigns



Zero **Diesel Sites**



Biodiversity and

Nature Based

Solutions

Carbon Data

Management





Alignment

to PAS2080

Implementation of **Circular Economy** Solutions





Alignment to

ISO 20400

Adoption of Modern Methods of



Industry

Collaboration

Responsible Plastics

Management



Carbon Reduction Certification



Climate and Decarbonisation **Training (Internal** and External)



Implementation of an **ISO 14001 EMS**



Energy Management







Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured.

GRAHAM GROUP BASELINE YEAR: FINANCIAL YEAR 2021/2022

GRAHAM started measuring carbon performance in 2014 and this year was the original baseline upon which we targeted emissions reductions. At that time our emissions inventory consisted of scope 1, scope 2 and partial scope 3 emissions. In 2021 our recognition of scope 3 as a critical element in the path to net zero led us to undertake the significant task of extending the scope of our emissions to all scope 3 sources relevant to our operations. The additional measured data created a need to rebase line to financial year 2021/2022 in order to ensure that we could compare "like for like". In this way scope 3 sources relating to purchased goods and services, upstream transportation, waste generated in operations and employee commuting are now all included within our inventory.

"It is an absolute privilege to have won a best Energy Achievement Award. The prosperity of the planet is only possible where we work together to conserve energy and reduce carbon. It is fantastic that the judges have recognised the progress that GRAHAM have made on our journey to Net Zero and we will continue to do everything we can to help our stakeholders on their own decarbonisation journeys".

Lianne Taylor Head of Environmental Sustainability, GRAHAM



Members of the GRAHAM Environmental Sustainability Team pictured receiving the "Best Energy Achievement in Construction Award" at the 2023 Business Energy Achievement Awards



BASELINE EMISSIONS FOOTPRINT: Yr 21/22

Scope	Emissions Source	Baseline April 21 - March 22 (tCO2e) 8,927 2,089 213 2 142			
SCOPE 1	Gas Oil Company Vans Company Cars HVO Other (Gas, Kerosene)				
	TOTAL SCOPE 1	11,373			
SCOPE 2	Purchased Electricity ¹ Purchased Electricity ²	833 371			
	TOTAL SCOPE 2 (Market Based)	371			
SCOPE 3	Scope 3 Subcategory Description	on & Applicability			
Purchased goods and services ³	Purchased Goods & Services	359,586			
Capital goods ³	Capital Goods	1,559			
Fuel & energy related activities ³	Electricity T&D & WTT for all Fuel	3,038			
Upstream transportation	Upstream Deliveries	2,526			
Waste generated in operations	Water Treatment and Supply	18			
	Waste (Landfilled & not Landfilled)	538			
Business travel	Employee Vehicles	1,420			
business traver	Rental cars, Flights, Trains, Hotels	1,641			
Employee commuting	Employee Commuting & Home Working	5,351			
Upstream leased assets ³	Not relevant to GRAHAM operations	0			
Downstream transportation⁴	Not relevant to GRAHAM operations	0			
Processing of sold products ³	Not relevant to GRAHAM operations	0			
End of life treatment of products ³	Not relevant to GRAHAM operations	0			
Downstream leased assets ³	Not relevant to GRAHAM operations	0			
Franchises ³	Not relevant to GRAHAM operations	0			
Investments ³	Not relevant to GRAHAM operations	0			
	TOTAL SCOPE 3	375,678			
TOTAL EMISSIONS (SCOPE 1,2	C 2)	387,422			

1. Location Based – Based on grid average fuel mixes

Market Based – Reflective of renewable electricity supplies purchased

3. Data provided voluntarily – not mandatory as part of this Carbon Reduction Plan

4. GRAHAM do not transport or distribute downstream as part of their operations

CURRENT EMISSIONS FOOTPRINT: Yr 22/23

Scope	Emissions Source	Emissions April 22- March 23 (tCO2e) 7,330 2,313 222 28 141			
SCOPE 1	Gas Oil Company Vans Company Cars HVO Other (Gas, Kerosene)				
	TOTAL SCOPE 1	10,035			
SCOPE 2	Purchased Electricity ¹ Purchased Electricity ²	1,123 238			
	TOTAL SCOPE 2 (Market Based)	238			
SCOPE 3	Scope 3 Subcategory Descriptio	n & Applicability			
Purchased goods and services ³	Purchased Goods & Services	374,419			
Capital goods³	Capital Goods	1,447			
Fuel & energy related activities ³	Electricity T&D & WTT for all Fuel	3,045 3,602			
Upstream transportation	Upstream Deliveries				
M	Water Treatment and Supply	20			
Waste generated in operations	Waste (Landfilled & not Landfilled)	274			
Durain and the second	Employee Vehicles	1,716			
Business travel	Rental cars, Flights, Trains, Hotels	1,945			
Employee commuting	Employee Commuting & Home Working	5,968			
Upstream leased assets ³	Not relevant to GRAHAM operations	0			
Downstream transportation	Not relevant to GRAHAM operations	0			
Processing of sold products ³	Not relevant to GRAHAM operations	0			
End of life treatment of products ³	Not relevant to GRAHAM operations	0			
Downstream leased assets ³	Not relevant to GRAHAM operations	0			
Franchises³	Not relevant to GRAHAM operations	0			
Investments ³	Not relevant to GRAHAM operations	0			
	TOTAL SCOPE 3	392,436			
TOTAL EMISSIONS (SCOPE 1,2	402,709				

Location Based – Based on grid average fuel mixes

Market Based – Reflective of renewable electricity supplies purchased

Data provided voluntarily – not mandatory as part of this Carbon Reduction Plan

Current Emissions Footprint

The GRAHAM emissions data contained within this CRP are aligned to the GHG Protocol's Corporate Standard and the corporate value chain (scope 3) accounting and reporting standard using the "operational control" approach. Emissions have been calculated using Department for Business, Energy and Industrial Strategy (DBEIS) Conversion Factors for company reporting of GHG emissions.

Our emissions footprint has been calculated as both "market based" and "location based". For the purposes of this CRP, we have presented the data as market based, reflective of renewable electricity supplies purchased.

All of our scope 1, 2 and partial scope 3 emissions have been certified to the requirements of Achilles Carbon Reduce. In this way we have received independent verification that we have measured our GHG emissions in accordance with ISO 14064-1:2018.

Aligned to the guidance within the corporate value chain (scope 3) accounting and reporting standard, primary data was prioritized for use and where unavailable secondary and proxy data was used and where necessary extrapolated.

"Downstream Transportation and Distribution" has not been included in our inventory as this category is not applicable to our operations. GRAHAM do not own or sell the infrastructure and buildings that we construct and manage.





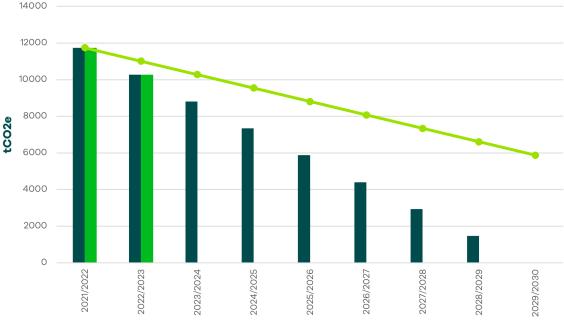
Emissions Reduction Target

We are committed to decarbonising our business and have adopted the following carbon reduction targets:

- By 2040 at the latest, achieve Net-zero carbon emissions (across the full value chain – scope 1,2 &3).
- By 2030 achieve Net-zero carbon emissions (Scope 1 & 2 emissions)
- By 2030 reduce absolute scope 1 & 2 emissions by a minimum of 50%

With the need for action growing, we believe that our targets will help drive the action needed for us to decarbonise our business. This year we have also strengthened our commitment by setting out a specific absolute reduction commitment to be achieved. In this way we are aligning with the latest climate science and focusing on prioritising reducing emissions. We recognise that in the future it may not be possible for our ambitions to be achieved solely from emission reduction initiatives and that we may need to use high quality, credible offsetting to neutralise some residual emissions. We will continue to monitor the credibility of voluntary carbon markets and will only ever view offsetting carbon as a last resort.

Scope 1 and 2 - Emissions Reduction Pathway



Net Zero by 2030 pathway (Prioritising reducing emissions first and only offsetting any residual)

Absolute carbon emissions reductions to date

----- Minimum absolute reduction in scope 1 and 2 emissions

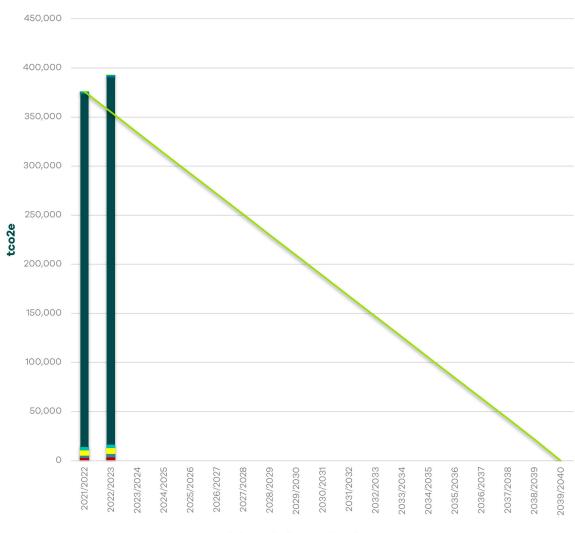
We project that our scope 1 and 2 carbon emissions will decrease over the next five years to 7,340tCO2e by 2027/2028. This represents an absolute reduction of 37.5% from the baseline. It is noted that this is the minimum reduction that we have set out to achieve and we are aiming to go beyond this minimum target. Additionally, we project that our scope 3 emissions will decrease over the next five years to 250,000 tCO2e by 2027/2028. This is a reduction of 33%.

GRAHAM

Emissions Reduction Target (cont'd)

Data for scope 3 emissions spans multiple systems, millions of products and services and is notoriously difficult to unlock and quantify. We are continuing to review and refine our methodologies for measuring scope 3 data and are making good progress in transitioning away from spend based and hybrid methodologies. It is acknowledged that in the short term, data reliability issues relating to purchased goods and services are likely to cause fluctuations in results. In the future we intend to rebase line our scope 3 emissions using transaction level data relating to products and services.





Scope 3 - Emissions Reduction Pathway

Category 6 - Business Travel
Category 4 - Upstream Transportation
Category 7 - Employee Commuting
Category 3 - Fuel and Energy Related Activities
Category 1 - Purchased Goods and Services
Category 2 - Capital Goods
Category 5 - Waste Generated in Operations



Detailed Greenhouse Gases Inventory

Direct GHG emissions are quantified separately below for each applicable gas.

Category	CO2	CH4	N2O	NF3	SF6	HFC	PFC	Desflurance	Sevoflurance	Isoflurance	Emissions Total (tCO2e)
Stationary Combustion	7,394.23	7.89	97.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,499.77
Mobile Combustion (incl. company owned and leased cars)	2,499.75	0.57	34.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,535.26
Emissions - industrial processes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Removals - industrial processes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Leakage of refrigerants	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Treatment of waste	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Treatment of wastewater	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Emissions - land use, land use change, and forestry	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Removals - land use, land use change, and forestry	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fertiliser use	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Addition of livestock waste to soils	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Addition of crop residue to soils	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Enteric fermentation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Open burning of organic matter	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Electricity generated and consumed onsite	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Medical gases	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Exported electricity	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL NET EMISSIONS	9,893.98	8.47	132.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10,035.04





Carbon Reduction Projects

Completed Carbon Reduction Initiatives

The following environmental management measures and projects have been completed or implemented since the 2021/22 baseline. The carbon emission reduction achieved by these schemes equate to 1,471 tCO2e (Scope 1 and 2), a 12.5% reduction against the baseline and the measures will be in effect when performing the contract.

- Launched our revised Group wide Sustainability Strategy in 2023 "Constructing a Sustainable Future", setting out our enhanced approach to how we will meet our ambitious targets.
- Enhanced our energy and carbon management processes and committed to achieving external verification of our carbon management system to the requirements of PAS 2080 (Stage 1 assessment completed in July 2023).
- Met the requirements of Achilles Carbon Reduce certification having measured our greenhouse gas emissions in accordance with ISO 14064-1:2018 and having committed to managing and reducing our emissions in respect of the operational activities of our organisation.



- Business Unit carbon targets for key emission sources were set out, supported by provision of monthly carbon data. This assisted the leadership teams in reviewing progress against the targets set.
- We launched an ant-idling campaign, supported by telematic data to motivate machine drivers to reduce idle times where possible.

- We set up a campaign to incentivise fuel efficient driving and reward the most fuel-efficient van drivers each quarter.
- Telemetry has been mandated for all generators and data is collated monthly and analysed in order to enhance operating efficiency, minimising fuel consumption.
- We switched from gas oil to Hydrotreated Vegetable Oil (HVO) for almost a quarter of all fuels purchased. This has allowed us to further reduce our emissions from fuel use as it has 90%+ fewer carbon emissions than diesel or gas oil. HVO is being used as a transitionary option and is subject to careful monitoring and due diligence.
- Having worked with industry partners to develop the UK's first construction orientated Carbon Literacy Training, we are continuing to roll out this training out throughout our organisation. By investing in our people's awareness of the climate emergency, we ensure that our teams understand the urgency with which we must all act.
- We worked with our energy management consultancy to procure new electricity connections for sites and offices. In the period covered by the report, we purchased 4,846 MWh of renewable energy, backed by Renewable Energy Guarantees of Origin (REGO's).





- We undertook Energy Audits across our sites and offices in order to identify carbon hotspots and opportunities for improvement.
- We worked with our fleet provider to accelerate our transition to low and zero carbon company cars. 63% of all company cars are now fully electric or plug-in hybrid (PHEV).
- In order to incentivise driver uptake of ultra-low emission vehicles, additional Electric Vehicle Charging Points were installed throughout our offices.
- We continue to develop our bespoke software system (Cora) to enable the enhanced visibility of energy and carbon data arising at site level.

In demonstrating our organisational commitment reducing energy usage and GHG emissions,

Business Champion



GRAHAM have committed to setting a science-based Target through the "Science-Based Targets Initiative". In this way have used a science-based approach to ensure our targets align with requirements to ensure a 1.50 scenario, limiting the effects on climate change. We are also signatories to the "Pledge to Net Zero", have joined the "Contractors Declare" movement and have committed to "The Climate Action Pledge". In addition, we have been selected as a "Construct Zero Business Champion" within the Construction Leadership Councils Construct Zero programme.

- During design stage (where we have design responsibility), each element of construction is reviewed to identify whether products with increased recycled content or lower embodied carbon can be used as alternatives. For example, we undertake a review to ascertain whether elements of concrete could be replaced with steel or timber alternatives or whether using cement replacements is feasible. In addition, we use lean design through material efficiency and lean structural solutions to lower operational carbon emissions and embodied carbon impact.
- We continue to run net zero working groups to provide support and to deliver against specific objectives. The working groups assist in building case study evidence and focus our activities on areas where we can make the most substantial reductions.
- We continue to work with our supply chain to embed into our operations best practice in energy efficiency and low carbon construction techniques.



- Our company IT systems continue to be used to support the use of online meeting platforms to reduce emissions associated with business travel and commuting.
- We undertook a programme of Tree planting as a tangible way of taking positive action to help tackle climate change.
- We continue to invest in new technologies in order to gain understanding of the advantages, benefits and potential barriers to low or zero carbon technologies and alternative sources of energy.
- Hybrid working policy in place, ensuring that working practices remain effective but also flexible, facilitating the reduction of carbon emissions from unnecessary travel.
- We continue to undertake energy and carbon related communication and engagement activities via our intranet site and social media channels.

We have successfully completed **Stage 1 of PAS 2080**, a global standard for managing carbon.

In future, we hope to implement further measures such as:

Our Environmental Sustainability Strategy details a range of carbon reduction projects that we propose to undertake in the future. This includes continuing to work with our supply chain to reduce their emissions, moving towards zero diesel site operations and continuing our transition to an ultra-low emissions fleet.



GRAHAM staff pictured working with a local heritage trust, undertaking volunteer work to restore pathways at an Area of Outstanding Natural Beauty



Declaration and Sign off

This Carbon Reduction Plan has been completed in accordance with PPN 06/21 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard and uses the appropriate Government emission conversion factors for greenhouse gas company reporting.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body).

Signed on behalf of GRAHAM:

Andrew Cooke SHE Director

26th September 2023



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