Fairness, Inclusion, & Respect Charter



We are committed to being an employer of choice where everyone is recognised as an individual and where the richness of a diverse workforce is embraced to maximise business performance and to deliver lasting impact.

The principles of **Fairness**, **Inclusion and Respect (FIR)** help create a positive team culture, a safer and healthier workplace, more innovation through diversity of ideas and a more productive workplace - everything thrives when we feel valued.

To achieve this, we will:

- Celebrate the richness and diversity of GRAHAM people.
- Promote and champion fairness, inclusion, and equality of opportunity for all.
- Have a clear governance structure to manage FIR, encompassing Executive Leadership Manager training, collaboration with communities and clients, dedicated FIR ambassadors, training for all employees and role modelling with our supply chain.
- Support our employees from all backgrounds and meet their individual needs.
- Create a workforce that is reflective of society and in which people feel accepted and valued.
- Take positive steps to reach out to those disadvantaged groups and individuals who find it difficult to access the industry.

- Treat everyone with dignity and respect.
- Celebrate difference and value and enable people to express who they are without fear of negative attitudes.
- Show zero tolerance towards bullying, harassment and inappropriate language and behaviours and encourage the reporting of all cases of unlawful discrimination through our 'Speak Up' service.
- Engage, listen, and respond with our people, clients and communities when planning our services.
- Deliver our services in a way that reflects the diverse needs of the clients and communities we serve.
- Be ambitious about our FIR goals, set out in an annual plan and regularly measure progress.

Group Chief Executive Officer (CEO)

Hollie Cregan

Head of Equality, Diversity and FIR

